

THE ROLE OF THE DCI IN WARNING AND CRISIS MANAGEMENT

EXECUTIVE SUMMARY

Introduction

Warning

Crisis Management

Conclusion

I. Introduction (Paras. 1-4)

II. Background

- A. Current Intelligence and Warning: Definitions
(Paras. 5-8)
- B. The Defense Interest (Paras. 9-13)
- C. The DCI in Crisis (Paras. 14-15)
- D. Collection Tasking in Crisis and Warning
(Paras. 16-18)
- E. Criteria for a Warning and Crisis System
(Paras. 19-24)

III. Discussion (Para. 25)

- A. Permanent Management Arrangements
(Paras. 26-27)

The Problem of Accountability (Paras. 28-31)

An Interagency Committee (Paras. 32-33)

Staff Support (Paras. 34-35)

- B. Mechanisms for Warning (Paras. 36-39)

Warning and Current Intelligence: The Need for
Challenge Mechanisms (Paras. 40-46)

Criteria for a Warning System (Paras. 47-52)

- V. Alternate Task Force Locations and Their Merits
- VI. National Organization for Warning Proposed 1978
- VII. National Organization for (Strategic) Warning Proposed 1978
- VIII. National Crisis Reporting Structure - Elements Supporting the DCI

C. Special Mechanisms for Strategic Warning (Para. 53)

The Strategic Warning Staff (Paras. 54055)

Changes in the SWS (Paras. 56-59)

The Need for a "Network" (Paras. 60-63)

D. Arrangements for Support of the DCI in Crisis
(Paras. 64-70)

Role of the NIO (Para. 71)

The Situation Report Problem (Paras. 72-76)

A National Crisis Reporting Structure
(Paras. 77-81)

Miscellaneous (Paras. 82-85)

E. DCI Arrangements for Collection Tasking in Warning and
in Crisis (Paras. 86-90)

The Knotty Problem of Location (Paras. 91-94)

The Pattern So Far (Para. 95)

IV. Recommendations (Paras. 96-98)

A. Management

B. Warning

C. Strategic Warning

D. Crisis Arrangements

E. Collection Tasking

ANNEX - History of Warning in the Community (Paras. 1-7)

CHARTS

I. National Organization for Warning 1954-1974

II. Examples of Crises

III. National Organization for Warning 1975-1978

IV. National Crisis Reporting Structure - Role of the DCI